

To:	Health Scrutiny Committee
From:	Dr Neill Hepburn
Date:	31 st August 2018

Title:	Children & Young Peoples Services at United Lincolnshire Hospitals NHS Trust (ULHT) Contingency Plan update				
Author/Responsible Director:					
Dr Neill Hepburn, Medical Director					
Purpose of the Report:					
<p>This paper has been developed to provide an update regarding the contingency plan relating to the continuing work to address the significant challenges faced by the Children & Young Peoples Services (C&YP).</p> <p>The temporary service model described at the June and July Trust Board is in place and is operational. A new Trust wide rota is in place to operate the temporary model at Pilgrim and is populated for August and early September 2018.</p> <p>The paper describes the contingency plan and provides details of the enabling works to enable the contingency plan to be activated in the unlikely event that the temporary service model at Pilgrim hospital fails.</p>					
The Report is provided to the Committee for:					
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Summary/Key Points:

In order to update the Committee, the paediatric directorate reports that:

- The temporary service model has been in place and operational since 6th August 2018 at the Pilgrim hospital, Boston
- Contingency plans have been developed for implementation in the event that the temporary service model fails. The enabling works for the contingency plan is in six-stages which includes decanting to the former microbiology building, Safari and Rainforest wards in order to create space on the 4th floor of the tower block which may also provide future capacity for the service.

Report to the Health Scrutiny Committee 31st August 2018

Purpose of the Report

This report is intended to update the Health Scrutiny Committee in relation to current contingency plans relating to the temporary paediatric service model at Pilgrim hospital, Boston.

Body of report

To update the Committee regarding progress of the plan:

1. Contingency and future capacity plan

Contingency planning focusses on the need, in extremis, to centralise the paediatric service and the consultant led maternity service onto the Lincoln County Hospital site. The plan continues to be developed as learnings from the temporary model are identified.

The current contingency plan is based on a six-stage build process, dictated by the estates team (appendix 1), this plan would decant space to the former microbiology building, and in addition, Safari and Rainforest wards are moved in order to create space on the 4th floor of the tower block.

The provision of additional beds and space at the Lincoln site will constitute the contingency plan. The build and reconfiguration will not become obsolete with any future model as the programme provides potentially future capacity to be realised in terms of bed numbers and space requirements. The build plan is summarised in six stages;

- Stage 1 - during August and early September the opening of 8 x paediatric in-patient beds displaced from Pilgrim into Rainforest ward, thereby increasing the bed capacity on Rainforest ward from 19 to 24 beds,
- Stage 2 - Minor alterations undertaken to convert the existing side rooms on Nettleham ward, Maternity wing, 2nd floor, tower block to birthing rooms to accommodate the displacement of birthing rooms at Pilgrim,
- Stage 3 – Conversion of Nettleham ward to accommodate 8 x maternity beds displaced from Pilgrim,
- Stage 4 – Relocation of the current breast services from 4th floor tower block to the refurbished “old” microbiology block in order to create additional space / potentially create space for a Midwifery led unit,
- Stage 5 – The maternity wing on the 4th floor to be vacated November 2018. The addition of 5x Neonatal cots from Pilgrim to Neonatal unit at Lincoln (space exists currently for the additional cots),
- Stage 6 - Digby ward alterations undertaken to potentially create a 28 x bed

decant ward with provision for isolation beds.

2. Timeline

The timeline of the build is from August to November 2018, undertaken in sequential stages.

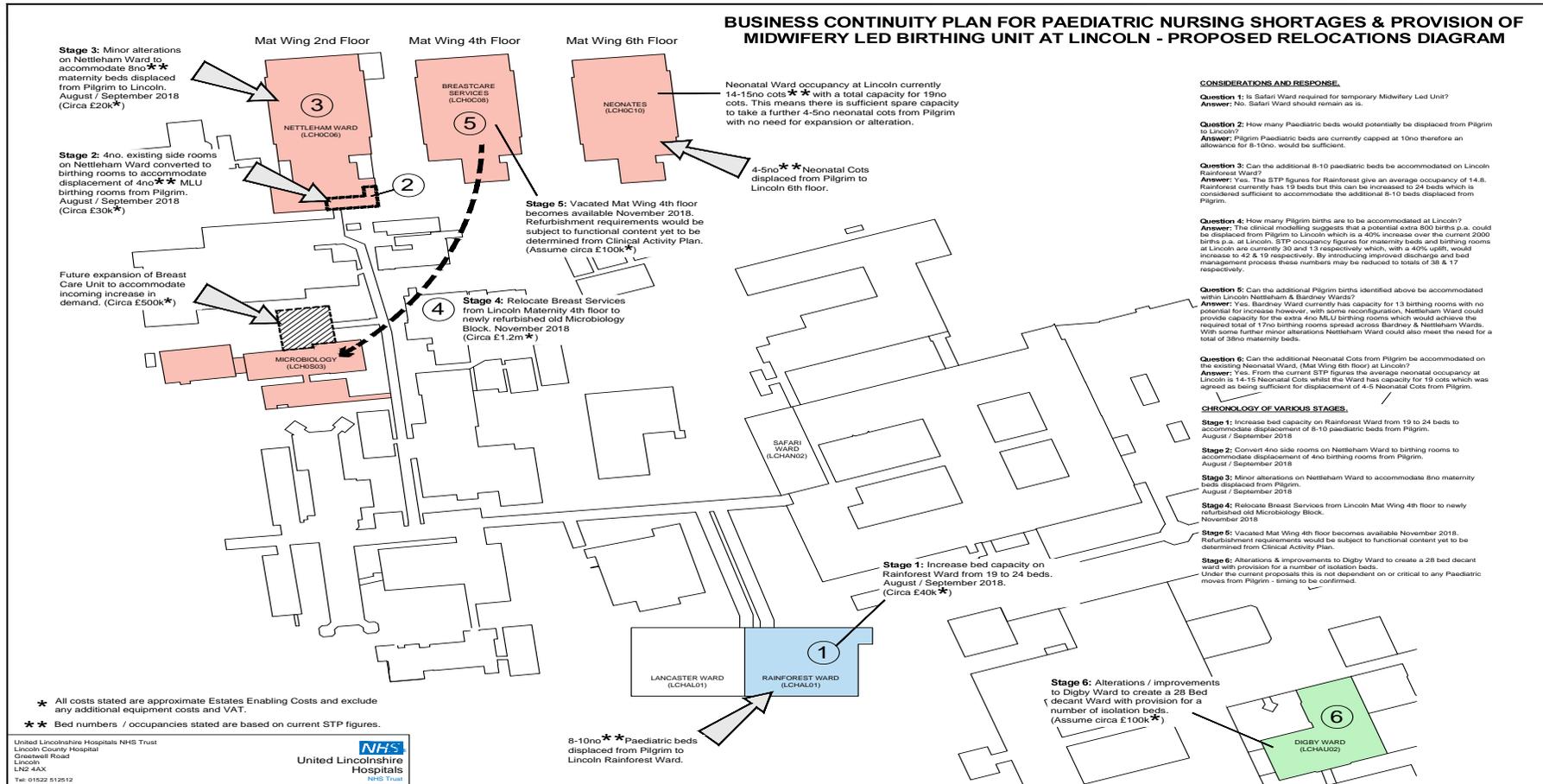
3. Project Plan

The formal, strategic project plan and audit trail detail the contingency plan stages. All relevant risks, mitigations and impact of costs in relation to the Trusts financial position are cross referenced to the risk register in order to “close the loop” in terms of governance assurance.

Dr Neill Hepburn
Medical Director

Appendix 1

Contingency Plan



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